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(2/8 -97:6/>|. >2/ /+.= 90 >2/ '+66/C -C-6/ :+>2 A366 ,/ 736/= 6981 +8.
A366 -988/-> <C87+A< >9 /+>2 ?=381 ><+003- 0<|| :+>2= += A/66 += 98 <9+.
=->398= (3>238 >2/ 385381 &: :<94/-> A/ 6995/. +> 37:<9@381 >2/ =/->398
,/>A//8 <C87+A< +8. +<86C.+8 A23-2 -?</8>6C 3= ?8=?3>+,6/ 09< +66 ?=/

=>+5/296./< 1<9?: A+= /=>+,63=2/. -97:<3=381
>2/ 9?8>C 9?8-36 69-+6 >9A8 9?8-3669<= >2/
/+?09<> 366 "98.= +8. (99.6+8.= +>?<+6
#/=/<@/ +8. <C87+A< ,?=38/= 09<?7 %2/ 1<9?:
+1<||. >2+> >2/ ,/=> 9:>398 3./8>303/. 09< >2/ ><+003-

%2/ 1<9?: /81+1/. 377/.3+>/6C A3>2 >2/ ?5/
90 /+?09<> = </-98=23</ =>+>/ 97798/< =
==9-3+>398 +8. 09?8. -97798 38>/</=>= 7+386C
,+>/. +<9?8. /B:+8.381 9::9<>?83>3/= 09< </=3./8>
+8. @3=3>9<= >9 /849C >2/ -9?8><C=3./ +8. 6/+<8
0<97 3> %2/ 97798/<= +==9-3+>398 +-/:>/.
>2/ :<9:9=+6 @/<C :9=3>3@/6C +8. A+= /B></7/6C
=?::9<>3@/ >2<9?129?> >2/ A296/ :<9-/== :<9@3.381
,+51<9?8. 589A6/.1/ >/-283-+6 3809<7+>398 +8.
:</-39?= 2/6: >9 <?8 >2/ :<9-/== 90 =?,73==398 90
>2/ +::63-+>398 >9 9,>+38 -98=/8> 0<97 >2/ (/6=2
9@/<87/8> >9 -98.?-> >2/ A9<5=

%23= /B:/<3/8-/ 23126312>= 29A 6+8. 9A8/<= +8.
1<9?:= 2+@381 <312>= 98 6+8. +</ 37:9<>+8> :+<>8/<=
+8. 8//. >9 ,/ /81+1/. =38-/ >2/ 383>3+6 =>+1/= 90
9?< A9<5

%! % #
" #! \$ #

"/7,<95/=23</ 9?8>C 9?8-36 2+@/ ,//8 6995381 +> ./@/69:381 + A+65381
+8. -C-6381 :+>2 ,/>A//8 +<./<>2 +8. +@/<09<.A/=> %23= 6385 =3>= 38>9 >2/
9?8-36 = =><+>/13- :<39<3>3/= >9 37:<9@/ A+65381 +8. -C-6381 6385= 38 <?<+6
"/7,<95/=23</ A23-2 A366 ?6>37+>/6C 6385 A3>2 >2/ /B3=>381 <?8/6 %<+36 :+<>
+>398+6 C-6/ />A9<5 #9?>/ 38 +@/<09<.A/=>

%2/ :<9:9=+6 09< >2/ =?11/=>/. :+>2 A+= 7+386C >9 %2/ 038+6 </:9<> :<9.-/ . += + </=?6> 90 >2/=/
6995 +> ?/:1<+.381 /B3=>381 ,<3.6/A+C= +8. 09</=><C .3=-?==398= >995 >2/=/ .3=-?==398= 98 ,9+< . +8.
><+>5= %23= +>><+>/. >2/ +>>/8>398 90 >2/ 29<=/ 09-?=/ . 98 :<9@3.381 =96?>398= +,9?> =?3>+,6/
<3.381 +8. -+<<3+1/ .<3@381 -977?83>C 38 =?<0+>/ +8. A3.>2 90 >2/ :+>2 &=/0?6 3809<7+>398
"/7,<95/=23</ A29 =998 4938/. >2/ =>/<381 +,9?> ?=/<= +>>3>?./ A+= +6=9 =2+</. +8. A366 ,/
1<9?: .3=-?==381 >2/ .63@/<C 90 >2/ :+>2 :+<> 90 >2/ 6/+<8381 1/8/<+>/. ,C >23= :<9-/=

%2/ 383>3+6 =/=398= A2/</ -2+<+>/<3=/. ,C =97/ "/7,<95/=23</ 2+= 89A =/-?</. 0?8.381 >9
>/8=398= +8. +837+>/. .3=-?==398= +<9?8. >2/ =>+<> -98=><?>->398 90 >2/ 03<=> =/->398 90 >23= :+>2
=2+</. ?=/ 90 >2/ :+>2 %2/ 29<=/ <3./<= A/</ A23-2 A366 ,/ ?=/ . += +8 9::9<>?83>C >9 >/=> =97/
-98-/<8/. +,9?> 69=381 ,<3.6/A+C= +8. 9::9<>?83>3/= 90 >2/ =96?>398= >2/ 1<9?: 2+= -97/ ? : A3>2
>9 /849C >2/ -9?8><C=3./ /@/<>2/6/= >2/ 1<9?: (/ 29:/ >2+> /+<6C .3=-?==398= 38@96@381 .300/</8>
=998 =>+<>/. >9 6995 +> -97798 38>/</=> +8. >/-283+6 ?=/<= A366 2/6: >9 </.?>-/ -98063->= 98/ >2/ :+>2 A366
=96?>398= >9 +-9779.+>/ .300/</8> ?=/<= ,/ 38 :6+>/



: ;=::>0 / 90B ;,? 3>2: ,.=:> > ;=4A,0 7,9/
+@/ C9? 3./8>303/>2 6+8 9A8/<=23 +8. /81+1/.
A3>2-2 6+8.9A8/< >9=// 30>2C +< 2+::C A3>2
>2 :<9:9=+6 9<A366889.3=-?== 3A3>2C9?
>=<+6637:9<>+8 >9+5 6+8 9A8/<=+698 A3>2
C9?>2C 8//. >9 ,/ 38@96@<+> +8/<6C =>+1#8.
+6>29?2 >2C 7 +C89>635>2 3./+ >2C 7 +C900/<
=97 / +-/:>+,6/ +6>/<8>3@/<+6381 A3>8+8.
9A8/<= 3+ @/€./63+>/ 7+>>/< "? >C9?</6038
>23<:9=3>398+8. >238 +,9? >A2+>-9?

+@381 </@3/A/. +66 90 >2/ /B3=>381 8/>A9<5 C9?
+8 .<+A ? : +6+8 3./8>30C381 >2/ :+>2= C9? A9?6.
635/ >9 =// 37:<9@/ . +8. >2/ 8/A 6385= C9? A9?6.
635/ >9 =// ./@/69:/ . >9 0366 38 >2/ 1+:=

]9?< :6+8 =29?6. -98=3./<

]477 ?30 ,7429809? :1 ;=::>0/ 90B ;,?3> 8,60
4? 0,>40= 1:= ;0:70 ? : B,76 ,9/ .D.70 ,> ;,=? :1
?304= /,47D 7#A0</ >2/C :+>2= >2+> :/9:6/ A366
A+8> >9 ?=/

%?,=?492 ,9/ 1494>3492 ;:49?> 1:= ;,?3>
9 >2/C 6385 38 A3>2 :?,63- ><+8=9<> 2?,= =?-2
+= ><+38 =>+>398= </ >2/C /+<C 09< >2/ 69+6
-977?83>C >9 +-/=

]3,? 48;=:A0809?> .: @7/ -0 8,/0 ? : 0C4>?492
;,?3> ? : 8,60 ?308 8:=0 @>0= 1=409/7D
7+38>/8+8- /=-2/.?6/ -9?6. 09<7 :+<> 90 C9?<
:6+8 ,?> </7/7,/< C9? 7312> 2+@/ >9 .9 =97/ 90
>23= A9<5 C9?<=/6@/= A3>2 >2/ +1</7/8> 90 >2/
69+6 -978-36



%2/ #298..+ %?88/6 \$9-3/>C 3= + -+7:+318381 -2+<3>C +37381 >9 </=>9</ +
1/7 90 '3->9<3+8 /8138//<381 38 +8 +</+ >2+> 2+= =?00/</ 0<97 >2/ ./73=
90 >2/ -9+6 38.?=><C > 3= + -977?83>C :<94/-> A3>2 .300/</8> 1<9?:= -97381
>91/>2/< >9 </ 9:/8 3> >9 ,/-97/ ?<9:/ = 6981/=> A+65381 -C-6381 >?88/6